CALIFORNIA INTEGRATED WASTE MANAGEMENT BOAFD Agenda Item

Attachment 1

To request a Time Extension (TE) or Alternative Diversion Requirement (ADR), please complete and sign this form and return it to your Office of Local Assistance (OLA) representative at the address below, along with any additional information requested by OLA staff. When all documentation has been received, your OLA representative will work with you to prepare for your appearance before the Board. If you have any questions about this process, please call (916) 341-6199 to be connected to your OLA representative.

Mail completed documents to:

California Integrated Waste Management Board Office of Local Assistance, (MS 25) 1001 I Street PO Box 4025 Sacramento CA 95812-4025

## **General Instructions:**

For a Time Extension complete Sections I, II, III-A, IV-A, and V.

For an Alternative Diversion Requirement complete Sections I, II, III-B, IV-B and V.

Section I: Jurisdiction Information and Certification  All respondents must complete this section.							
I certify under penalty of perjuand that I am authorized to m	ury that the	e information in this of ertification on behalf	document is true and of:	I correct to	the best of my knowledge,		
Jurisdiction Name			County				
City of Desert Hot Springs			Riverside				
Authorized Signature			Title				
Joe GuzzettaHardcopy signed			City Manager				
Type/Print Name of Person Signing		Date		Phone			
Joe Guzzetta		December 28, 2001		(760) 329-6411, Ext. 223			
Person Completing This Form (please print or type)			Title				
Robert Kuznik			Consultatn				
Phone		E-mail Address		Fax			
(303)666-4760		rwkuznik@aol.com		(303)666-0855			
	<u></u>		Γ				
Mailing Address	City		State		ZIP Code		
65950 Pierson Blvd.	vd. Desert Hot Springs		СА		92240		

Section II—Cover Sheet
This cover sheet is to be completed for each Time Extension (TE) or Alternative Diversion Requirement (ADR) requested.
1. Eligibility  Has your jurisdiction filed its Source Reduction and Recycling Element, Household Hazardous Waste Element, and Nondisposal Facility Element with the Board (must have been filed by July 1, 1998 if you are requesting an ADR)?
No. If no, stop; not eligible for a TE or ADR.
Yes. If yes, then eligible for a TE or ADR.
2. Specific Request and Length of Request
Please specify the request desired.
Specific years requested _2001, 2002, 2003
Is this a second request? No Yes Specific years requested
Alternative Diversion Requirement Request (Not allowed for Regional Agencies).
Specific ADR requested%, for the years
Is this a second ADR request?  No Yes Specific ADR requested, for the
years(Note: Requests for an additional ADR will need to address why the jurisdiction's efforts to meet 50% by the end of the first ADR period were not successful.)
<b>Note:</b> Extensions may be requested anytime by a jurisdiction, but will only be effective in the years from January 1, 2000 to January 1, 2006. An original request for a TE/ADR may be granted for any period up to three years and subsequent requests for TE/ADR may extend the original request or be based on new circumstances but the total number of years for all requests cannot total more than five years or extend beyond January 1, 2006.
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### Section IIIA—TIME EXTENSION

Within this section, discuss your jurisdiction's progress in implementing diversion programs that were planned to achieve 50%. Provide any additional information that demonstrates "good faith effort." The CIWMB shall determine your jurisdiction's progress in demonstrating "good faith effort" towards complying with AB 939. Note: The answers to each question should be comprehensive and provide specific details regarding the jurisdiction's situation.

Attach additional sheets if necessary—please reference each response to the appropriate cell number (e.g., IIIA-1).

1. Why does your jurisdiction need more time to meet the 50% goal? Describe why SRRE selected programs did not achieve 50% diversion. Identify barriers to meeting the 50% goal and briefly indicate how they will be overcome.

The city needs more time to achieve 50% diversion goal because economic issues and high turnover of staff and elected officials have impeded progress. Additionally, local conditions influencing how the origin of waste is identified at the landfill have resulted in suspected mis-allocation of self-haul waste to the detriment of the city.

(Please refer to attached Supplemental Information.)

2. Why does your jurisdiction need the amount of time requested? Describe any relevant circumstances in the jurisdiction that contribute to the need for a Time Extension.

The City requests a three-year extension because it will take that long for the planned programs to become operational and for the results of their impact to be measured.

3. Describe your jurisdiction's Good Faith Efforts to implement the programs in its SRRE.

Initially, the City was demonstrating steady progress in meeting diversion goals in the initial years, 16% (1995), 20% (1996) and 24.5% (1997) until a sharp decline triggered by the unanticipated effect of C&D waste generated by a handful of new construction projects. This event resulted in the city assessing situation, undertaking a waste diversion study and initiating steps to attain compliance.

From the time the IWMB Compliance Letter was received, the City has taken a number of steps toward compliance that we believe demonstrate a good faith effort. (Refer to attached

4. Provide any additional relevant information that supports the request.

No additional information to be provided.

Section IIIB—ALTERNATIVE DIVERSION REQUIREMENT								
Within this section, discuss your jurisdiction's progress in implementing diversion programs that were planned to achieve 50%. Provide any additional information that demonstrates "good faith effort." The CIWMB shall determine your jurisdiction's efforts in demonstrating "good faith effort" towards complying with AB 939. Note: The answers to each question should be comprehensive and provide specific details regarding the jurisdiction's situation.  Attach additional sheets if necessary—please reference each response to the appropriate cell number (e.g., IIIB-1.).								
1. Why does your jurisdiction need and Alternative Diversion Requirement? Describe why SRRE selected programs did not achieve 50% diversion. Identify barriers to meeting the 50% goal and briefly indicate how they will be overcome.								
2. Why is your jurisdiction requesting an Alternative Diversion Requirement in lieu of a Time Extension?								
3. Describe your jurisdiction's Good Faith Efforts to implement the programs in its SRRE.								
4. Described to the control of the c								
4. Describe any relevant circumstances in the jurisdiction that contribute to the need for an ADR. Provide any relevant information that supports the request.								

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# Supplemental Information City of Desert Hot Springs Request for Time Extension

## III-A-1, Why More Time is Needed (continued)

- <u>Financial Issues</u>: The city has a long history of financial problems which have often taken attention from waste diversion matters. Part of the finacial problem surfaced in 1994 when a jury awarded \$3 million to a plaintif in a 1990 lawsuit against the City. Although the judgement was reduced in 1995 and again in 1999, by early 2000 the city was without a city manager, \$2.2 million in debt and facing disincorporation. The County of Riverside came to the city's assistance and provided a team of employees to run the city and address the severe financial problems. In June 2000, voters approved two tax measures to help stabilize the city's finances. In May 2001 an appeals court decision reinstated the \$3 million lawsuit award plus an additional \$3 million in costs and fees and again pushed the city to the brink. On December 19, 2001, the city filed for Chapter 9 bankruptcy protection.
- Turnover of Elected Officials and Key Staff: Turnover in leadership again took attention away form diversion. In 1994 the entire city council was recalled and a special election was held in January 1995 to elect five replacement members. In December 1997 a recall petition drive was launched to recall the entire city council. The longest serving city council member was elected in 1995. Since 1994, the city has had seven city managers and five since the issuance of the Compliance Order (August 1999).
- Origin of Waste: The city is adjacent to a populated unincorporated area where the residents and businesses share the same post office and delivery codes. While the residents and businesses of the city are required by Code to subscribe for waste removal services, such service is not mandatory in the unincorporated area. It is suspected that waste generated in the unincorporated area and self hauled to the landfill is attributed to the city in the Countywide Tonnage Tracking System. This assumption is further supported by comparing the city's self haul tonnage (as a percent of total tonnage disposed) with that of neighboring cities and other cities in Southern California. Furthermore, while examining this issue, some evidence of other tonnage reporting errors attributed to debris hauling and C&D waste came to the hauler's attention. If these problems with identification of the jurisdiction of origin are in fact true, it is estimated that the city's diversion rate could be about 5% higher than presently being recorded.

Programs in the SRRE emphasized typical residential and commercial diversion efforts. Steady improvement in the city's diversion rate from 1995 through 1997 (16%, 20% and 24.5% respectively) indicated that progress was being made. The sudden drop in the diversion rate to 11% in 1998 was attributed to a sharp rise in C&D waste contributed from a very few construction projects (a new high school, a new post office, and three medium-sized retail stores). This event demonstrated the vulnerability of the city's diversion rate to waste from this sector.

The barriers described above will be overcome in the following manner.

- Overcoming the Financial Barrier: The protection provided by the Chapter 9 Bankruptcy will enable city leadership to focus on the day-to-day operation of the city as well as plan for long-range improvements.
- Overcoming the Leadership Turnover Barrier. The current city council is committed to the future of the city and has the confidence of the community as evidenced by the results of the November 2001 election in which the mayor and an incumbent council member were returned to office. The editorial board of the area's newspaper also recognizes and endorses the council's direction. All city staff appointments are filled, and the staff is stable and working in concert with the council's direction.
- Overcoming the Tonnage Reporting Barrier. Rectifying any tonnage reporting errors may be the most difficult barrier to overcome. It is not feasible to audit historical records for the purpose of identifying and correcting any errors. The city will work with County officials to properly identify the origin of self-haul waste. Consideration will be given to a means of better classifying vehicle operators as originating from the City or the adjacent unincorporated area. Problems with the classification of self-hauled C&D waste will be remedied by the proposed C&D source separation ordinance and enforcement of the authorized hauler provisions.

(continued)

# City of Desert Hot Springs Request for Time Extension Supplemental Information Page 2

The corrective and supporting programs are designed to address the diversion opportunities that will bring the city into compliance with the diversion goal in the shortest possible time.

#### III-A-3, Good Faith Efforts (continued)

Initially the city considered the formation of a Regional Agency with the County of Riverside believing that consolidation with the County's broader base would achieve compliance. The County declined to participate in the Regional Agency approach. Next the City undertook a Waste Diversion Study. However, lacking both the in-house expertise and the financial resources to engage an outside consultant, the city turned to its franchised waste hauler to undertake the study. Citizens were recruited to assist with the fieldwork. Twelve citizens volunteered, conducting interviews of non-residential waste generators to document their waste diversion practices.

An Expanded Curbside Recycling Program: As a result of citizen interest generated by publicity associated
with the fieldwork, citizens provided input regarding improvements they would like to see in the Curbside
Recycling Program. As a result, the hauler's Curbside Recycling Program was expanded to collect more
materials.

Original Materials List Expanded Materials List

Paper—newsprint

Paper—newsprint, corrugated cardboard, magazines, mixed paper, cereal boxes, pizza boxes, phone books, computer paper, ledger paper, egg cartons, brochures, paper tubes, tissue boxes, wrapping paper

Glass—food & beverage bottles & jars Glass—any glass container

Plastics—plastic beverage containers

Plastics—any #1 or 2 plastic

Metals—food cans & aluminum beverage containers

Metals—food cans, aluminum foil, empty aerosol cans, beverage containers

The addition of OCC to the Curbside Program was the most important addition made. The expanded materials list was announced in the hauler's January 2001 newsletter mailed to each Residential customer.

- O Greater Curbside Recycling Container Capacity: The city and hauler are currently finalizing details for an Automated Collection Program that will increase diversion in the Curbside Recycling Program. The citizen survey of non-residential establishments and the expanded list of materials recycled in the Curbside Recycling Program produced citizen input requesting changes in the Curbside Recycling Program to increase the capacity of the 17-gallon recycling containers presently in use. The city and its hauler commenced discussions of introducing an automated collection system that would simultaneously increase Recycling Container capacity from 17-gallons to 90-gallons. The concept was presented to the City Council in September 2001 who authorized staff to proceed with the investigation. In October 2001 the hauler distributed wheeled carts to Council members as a pilot program. In a December 10 Study Session the City Council reported unanimously positive responses to the pilot program, reviewed costs and requested that the program be placed on the agenda for consideration in January 2002.
- Spring & Fall Cleanups: The city's hauler conducts bi-annual cleanups in the Spring and Fall. The program consists of curbside collection of bulky items and a central collection point near city hall for self haul disposal. Beginning in 2000, the hauler provided personnel at the central collection point to separate recyclable items from the discarded materials. As a result of this program refinement, Green Waste, White Goods, metals and tires are now being recycled in the program. The Fall 2000 Cleanup collected 116.5 tons from 589 participants. Of the total waste collected, the hauler was able to divert 25 tons of materials consisting of white goods, green waste and automobile tires. The diversion efforts have become a part of the on-going program with similar results each time.

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City of Desert Hot Springs Request for Time Extension Supplemental Information Page 3

- Waste Diversion at Public School Facilities: Beginning September 1996, the hauler began working with the local school district to provide customized recycling services at each campus and district facility. The program also includes an annual facility review by hauler and school district representatives at which the diversion progress and needs of each facility are evaluated. In its newly opened new high school in the city, the school district opted not to include turf over seeding with winter rye grass as a part of its landscape maintenance practices, a Source Reduction measure. Mulching practices also are employed in all mowing operations. The school district plans an expansion to the high school campus located in the city and has announced its intention to include C&D diversion in the construction RFP.
- <u>Curbside Green Waste Collection Program</u>: The Rancho del Oro subdivision introduced the first major use of lawns in the landscaping of a housing tract in the city. Almost all other residential dwelling construction in the community has employed natural plantings. In response to this condition, the hauler commenced offering a Curbside Green Waste Collection Program to divert this material for processing at local composting facilities.
- <u>C&D Diversion</u>: The city and hauler have identified C&D waste as a special issue for the city in meeting its diversion goal. The hauler contacted CIWMB staff and obtained examples of C&D diversion ordinances used in other communities and then sought comment from the area's Building Industry Association. City staff and the hauler are reviewing the municipal code and preparing a diversion strategy including an incentive-pricing element.
- Commercial Food Waste Program: In addition to wheeled carts for waste and recyclables, the proposed Automated Collection Program will include a Commercial Food Waste Collection element for restaurants and resort hotels offering on-site food preparation. These establishments will be offered wheeled carts for source separated food waste and an incentive pricing program to encourage participation. The hauler is currently conducting a pilot Commercial Food Waste Program in a neighboring city and the experience gained there will be used to introduce the program to select non-residential waste generators in the city in late 2002.
- Investigation of a Regional Agency: The city contacted the County of Riverside to explore the possibility of joining with the County's unincorporated area forming a Regional Agency for meeting waste diversion goals. It was felt that the County's broader base would assist with meeting waste diversion goals. The County declined to consider a joint effort.
- Origin of Waste: When investigating the 1999 drop in diversion rates, the city's hauler noted a high amount of self-haul waste. This observation led to a review of self-haul waste in other communities for comparison purposes. It was concluded that waste from outside the jurisdiction was being attributed to the city. Discussions were initiated with County landfill officials to review the suspected problem. The County did not believe a problem existed but agreed to concentrate on jurisdiction accuracy. It was noted that residents in the unincorporated area share the city's postal zip code and that origination issues may exist as a result.

# Section IV A—PLAN OF CORRECTION

A Plan of Correction is required by PRC Section 41820(a)(6)(B). The plan is fundamentally a description of the actions the jurisdiction will take to meet the 50% goal by the expiration of the Time Extension.

Attach additional sheets if necessary.

Residential %			34%	Non-res	Non-residential %		66%	
PROGRAM TYPE Please use the Board's Program Types. The Program Glossary is online at:	NEW or EXPAND	DESCRIPTION OF PROGRAM			FUNDING DATE FI SOURCE COMPLI		- ESIMMAI	
www.ciwmb.ca.gov/ LGCentral/PARIS/Codes/ Reduce.htm								
Residential Curbside Recycling	Expand	wheele increas	sing individual participa	collection of recyclables tion rate.	Franchise hauler fees	12/2002	8%	
Concrete/Asphalt/Rubble Construction/Demolition	New	Construction/Demolition debris will be recycled through a hauler program offering source separation of recyclable materials. The process will assist in reducing the amount of misreported waste from other jurisdictions				4/2002	15%	
Food Waste Composting	New	and es proces implem	tablishments with food sing will occur at existing nentation will proceed of	be offered to restaurants preparation operations; ng facilities in the area; one account at a time with monitoring assistance	Franchise hauler fees	12/2003	3%	
		Т	otal Estimated Divers	sion Percent From New ar	nd/or Expande	d Programs	26%	
		Current Diversion Rate Percent From Latest Annual Report				27%		
	Total Planned Diversion Percent Estimated				53%			

# PROGRAMS SUPPORTING DIVERSION ACTIVITIES

PROGRAM TYPE NEW or EXPANDED		DESCRIPTION OF PROGRAM	DATE FULLY COMPLETED	
Economic Incentives	New	The Food Waste Program will be supported by a pricing system that provides economic incentive to qualifying generators to participate in the program.	3/2002	
Ordinances	New	An ordinance requiring onsite separation of C&D waste and exclusive hauling by the city's franchised hauler will be proposed to the City Council.	3/2002	

Economic Incentives		The C&D Recycling Program and ordinance will be augmented by preferential pricing to provide an economic incentive to generators to participate.	3/2002
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Section IV B—GOA	AL ACHIEN	/EMENT							
Goal Achievement Attach additional sh			ties the jurisdiction	will use to ac	chieve the ADR	<b>.</b>			
						γ			
Residential %		Non-residential %							
PROGRAM TYPE Please use the Board's Program Types. The Program Glossary is online at:	NEW or EXPAND	D	ESCRIPTION OF PROG	RAM	FUNDING SOURCE	DATE FULLY COMPLETED		ESTIMATED PERCENT DIVERSION	
www.ciwmb.ca.gov/LG Central/PARIS/Codes/ Reduce.htm									
		Total	l Estimated Diversion Po	ercent From New	and/or Expanded	Progran	15		
			Current Diversion Ra	te Percent From	Latest Annual Rep	oort			
			Total Planned	d Diversion Perce	ent Estimated				
	PR	OGRAMS	SUPPORTING	DIVERSION	N ACTIVITIES	S			
		NEW or EXPAND	DESCRIPTION OF PROGRAM			DATE FULLY COMPLETED			
							-		

#### Section V - PARIS

Office of Local Assistance staff will be reviewing your Jurisdiction's Planning Annual Report Information System (PARIS) database printout as part of the evaluation of your request. Should the Jurisdiction have updates or revisions to the program implementation from the latest Annual Report submitted to the Board, please attach to the application the Jurisdiction's PARIS database printout showing updates or revisions.

Contact your Office of Local Assistance Representative at (916) 341-6199 for a copy of PARIS, or go to the Board's website at www.ciwmb.ca.gov/LGCentral/PARIS/.